



# PLENARY SESSION VII

## ANDI's Strategic Plan, 2016 - 2020

ANDI 5<sup>th</sup> Stakeholders Meeting  
23-25 November, 2015

# Reflections from External View

- Relevance & timeliness
- Enthusiasm
- Passion
- Innovativeness
- Extensiveness
- Ambitious scale

# Rationale for a new Strategic Plan

- ANDI – significant progress and a significant voice in health innovation in Africa
- But review revealed that ANDI was trying to do too much with limited resources.
- Furthermore, the financial projections made in the original plan turned out to be too ambitious and difficult to realize especially during the financial crisis of the past few years.
- The review recommended a scaling back and strategic refocusing

# New Strategic Business Plan 2016 - 2020

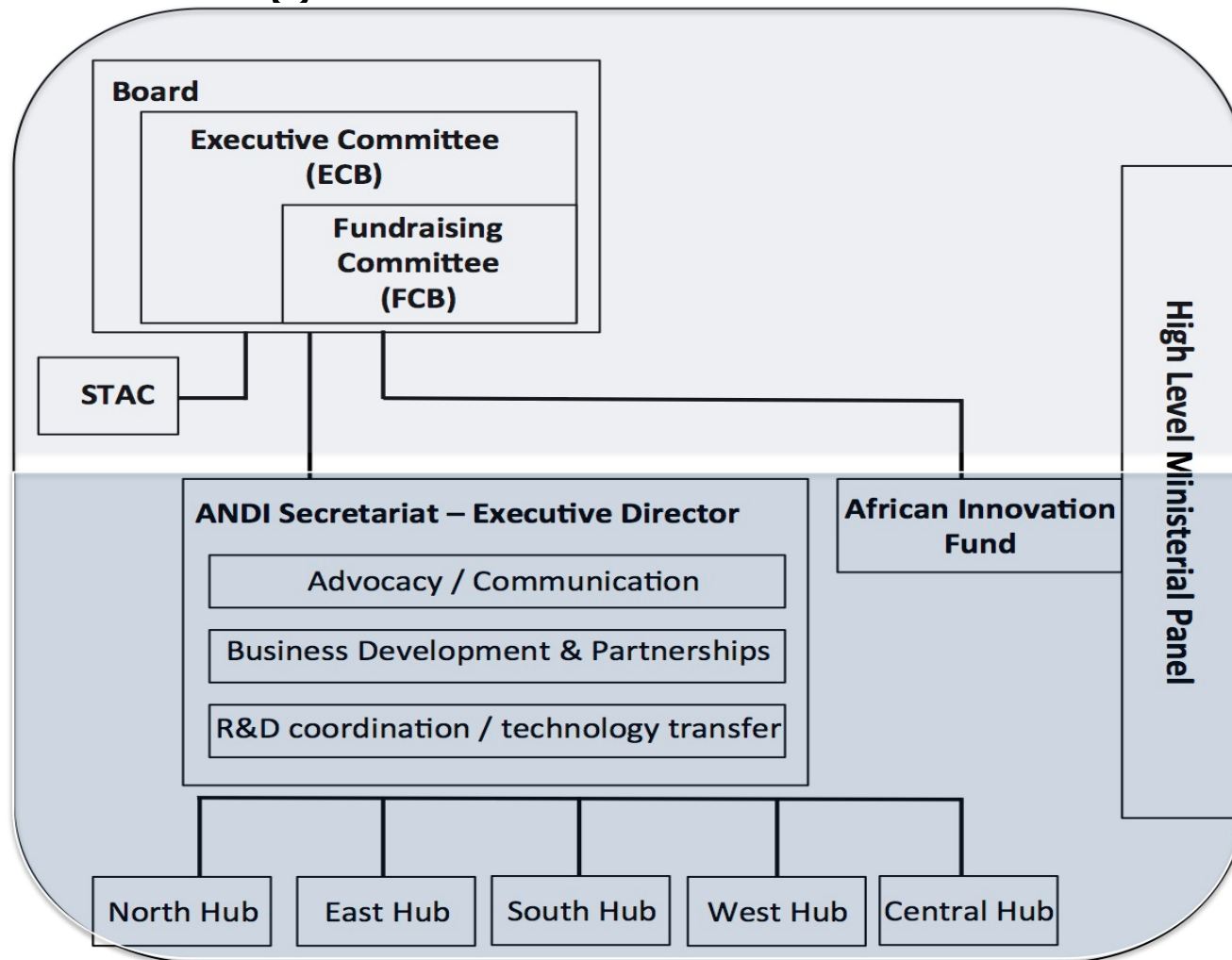
- New SBP in place, not as a substitute to the original strategic business plan developed in 2009 - but a complement to the same – focusing on partnership building in support of local technologies and health innovation capabilities
- The new SBP not only takes review recommendations on board – but also
  - Lessons from implementing ANDI
  - Changes in global health innovation landscape
  - Post-2015 development agendas

# Effective governance is key

## Recommendations from the review

- Broadening skills profile in Board, Executive Committee and Resource Mobilisation Committee
- Move from Co-Chairs to one Chair for the Board.
- Ministers to play ambassadorial role
- Task force to work closely with the Secretariat
- STAC was doing an excellent job!

# The ANDI organisational structure



Handover to Giorgio for some SBP content ...